Approved For Release 2001/03/30 TARDP80-01065 000100180035-0

30 June 1951

memorandum for: Staff and Division Chiefs

SUBJECT:

Logistic Planning Documents

REFERENCE:

OPC Planning Directive

25X1A

- 1. <u>Furpose of this Memorandum</u>: To transmit for line division comment the attached drafts, draft formats, and explanations of logistic planning documents included in the OPC Strategic Planning Series. Your critique and suggestions are requested by 7 July 1951, either by memorandum or by informal conference with DCAL.
- 2. Explanation of Tab 1: Tab 1 is a modification of the standard JCS format for a logistic annex. In view of the close relationship with the Department of Defense which will be involved in OPC logistic and support planning, it seems desirable to use this outline as applicable in the organization of OPC logistic planning and data. The list of paragraph headings given is long and complete, but is intended only as a basis for selection of appropriate headings for each separate logistic plan. The drafter of each such plan will select and use only those headings which are applicable and will omit those which are not applicable. On this basis, with different paragraph selections for each separate plan and with differences for cold and general war, Tab 1 is the basic format for all of the documents listed in Paragraph 3 below.
- 3. List of Administrative and Logistic Planning Documents: (Further explanations in Tabs 2, 3, 4, 5, and 6.)
 - a. Part Three of the OPC Strategic Plan (See Tab 2): To be drafted and maintained by CAL as the logistic basis for Part Three of Division Strategic Plans.
 - b. Part Three of Division Plans (See Tab 3): To be drafted and maintained by line divisions as the logistic basis for:
 - (1) Division operational plan annexes and logistic appendices thereto; and
 - (2) Country plans.

The main body of this Part Three will not contain estimates or summaries of requirements, but tabs attached to Part Three

will give

Copy 220145 Copies

Approved For Release 2001/03/30 CIA-RDP80-01065 000100180035-0

will give predictive estimates of requirements before detailed requirements planning is completed, but summary tabs will be substituted afterward.

- C. Logistic Appendices to Division Operational Plan Annexes (See Tab 4): The detailed requirements estimates by divisions for two types of activity:
 - (1) The establishment and maintenance of the overhead overseas organization for the area, including area headquarters, country stations, and logistic facilities serving and/or located within the area; or
 - (2) Program tasks or missions which are not administered on a country by country basis.
- d. Part Three of Country Plans (See Tab 5): To be drafted and maintained in the divisions (branch or country desks) as the logistic basis for country operational plan annexes and the logistic appendices thereto. The main body of this Part Three will not contain estimates or summaries of requirements, but tabs to Part Three will give predictive estimates of requirements before detailed requirements planning is completed, and summary tabs will be substituted afterward.
- e. Logistic Appendices to Country Operational Plan Annexes (See Tab 6): The detailed requirements estimates by branches and country desks for country missions and tasks.
- planning documents is intended to relate to the specific circumstances of the plan involved, with general guidance on planning factors and methods to be separately published as a manual on administrative and logistic planning. Since such a manual is not now prepared, it is necessary now to include in planning documents some material which will be later separated and republished in such a manual.

25X1A

Acting Chief, Administration and Logistics

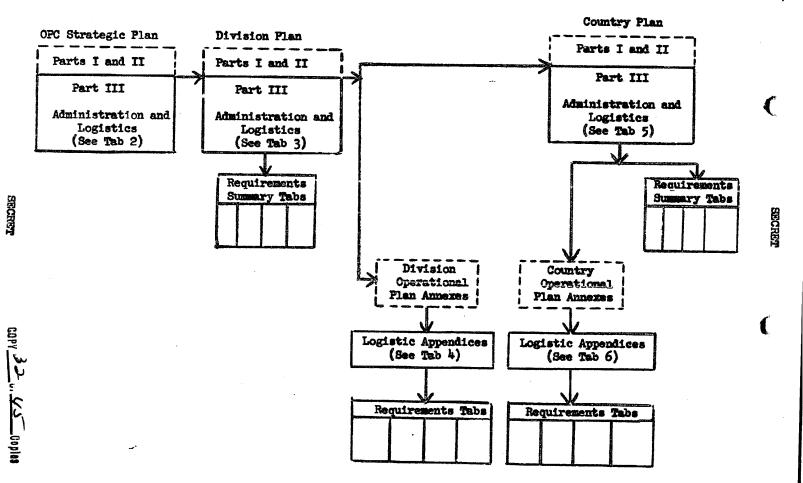
Copy 32 of (Copies

- 2 -

Approved For Release 2001/03/30: CIA-RDP80-01065A000100180035-0

CHART I CUTLINE OF LOGISTIC PLANNING PAPERS

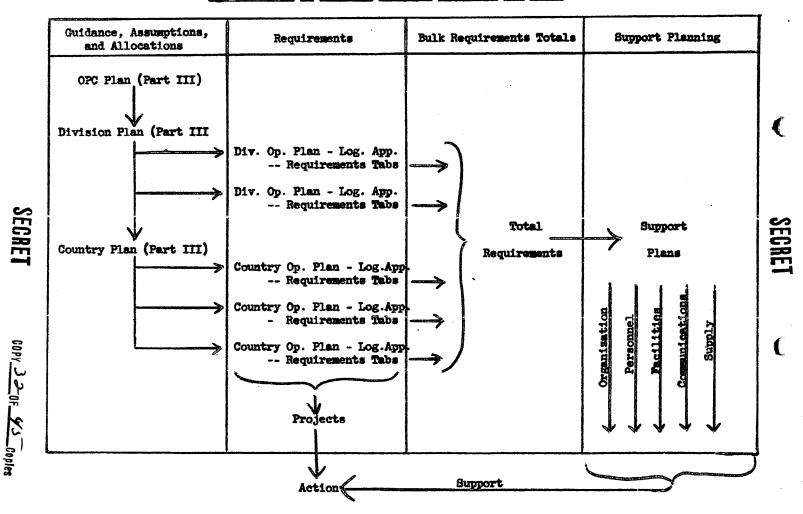
See Tab 1 for Basic Format



Approved For Release 2001/03/30: CIA-RDP80-01065A000100180035-0

Approved For Release 2001/03/30 : CIA-RDP80-01065A000100180035-0

CHART II
RELATIONSHIPS OF LOGISTIC PLANNING DOCUMENTS AND STEPS



Approved For Release 2001/03/30: CIA-RDP80-01065A000100180035-0

Approved For Release/2001/03/30 : CIA-RDP80-01065/4600100180035-0

TAB 1

COVER SHEET FOR BASIC FORMAT FOR LOGISTIC PLANNING DOCUMENTS

- 1. This outline gives a basic format, as explained in the covering memorandum, which is selectively applicable to all of the planning documents detailed in Tabs 2, 3, 4, 5, and 6.
- 2. Each drafter of one of these logistic planning documents will select and use only those paragraph headings which apply. Possible paragraph selections are indicated in the following tabs for the various levels of planning documents. Section headings and numbers (I, II, etc.) will be preserved even if no paragraphs are included thereunder.
- 3. Question for Consideration: Should included paragraphs be numbered consecutively for each separate document, disregarding the basic format numbering, or should the numbering of the basic format be retained skipping the numbers of paragraphs omitted?

Copy 32 of 45 Copies

Approved For Release 2001/03/30 CIA-RDP80-01065 A000100180035-0

BASIC FORMAT FOR PART THREE OF OPC DIVISION AND COUNTRY PLANS AND LOGISTIC APPENDICES TO OPERATIONAL PLAN ANNEXES

PART THREE

ADMINISTRATION AND LOGISTICS

* * * *

SECTION I

BASIS FOR ADMINISTRATIVE AND LOGISTIC PLANNING

- 1. (Appropriate introductory paragraph, including general introduction, statement of purpose, or citation of authority, as necessary.)
- 2. RESUME OF LOGISTIC SITUATION: (for cold or general war)
 - A summary of the following:

Existing and firmly planned resources of personnel, materiel, and facilities, including:

Reliable support commitments from other agencies.

Indigenous resources assumed.

Supplies on hand, in stockpiles, in pipelines, or scheduled for delivery.

Facilities in operation or dependably planned.

Security considerations affecting logistic planning.

Special logistic problems which should be highlighted.

3. DEFINITIONS: (for cold or general war)

Reference or inclusion as necessary. Terms for standard use in this and any other planning should not be included here

but should

Copy 3 2of 45 Copies

Approved For Releas 2001/03/30 sedie: RDP80-01065A000100180035-0

but should be referred to AL/LD for coverage in separate instructions, e.g., local types of ships, railway gauges, types of storage facilities, etc.

4. OPERATING RESPONSIBILITIES: (for cold or general war)

Primary organizational elements (OPC, division, country, etc.)

Command relationships and administrative responsibilities.

Responsibilities of and agreements with cooperating and supporting organizations.

Any special detail pertinent concerning responsibilities of Chiefs of Stations or special missions, headquarters or field staffs, desk or case officers, agents, etc.

Any appropriate information on parallel or supporting staffs or services in OPC or CIA.

SECTION II

SUPPLY

5. ALLOCATIONS: (for cold or general war)

Recital of existing allocations of material, if any.

Specification as "critical items" of those vital to your operations.

Specification of items known to be in habitual short supply, summaries of control instructions affecting CIA or military procurement, and instructions concerning any appropriate substitution or other action to meet the situation.

6. AUTECRIZED LEVELS: (for cold or general war)

As guidance for estimating requirements, this paragraph should prescribe levels of supply, measured in days of supply, considered essential for your operations; and rates of buildup desired. Buildup of reserves for general war is a cold war task.

7. REQUIREMENTS

Copy 32 of 45 Copies

Approved For Release 2001/03/30 CIA-RDP80-010654000100180035-0

7. REQUIREMENTS:

Amplification of guidance, as necessary, for the computation of materiel requirements for subordinate plans. Assumptions or instructions to be recorded here may differ substantially for cold and general war estimates.

8. REQUISITIONING:

Elaboration of superior plans if necessary. List any special requisitioning instructions not covered by general CIA or OPC policy and procedures. If such instructions differ as between cold and general war, such differences will be taken into account.

9. SPECIALIZED EQUIPMENT: (for cold or general war)

Special instructions concerning the availability, the issue, or the use of specialized equipment, to any extent that such may affect the computation of requirements for such items. Specification of types of items or types of using activities may be necessary.

10. SALVAGE:

Summary of military or CIA instructions concerning salvage, as applicable to cold or general war situations, and guidance for estimating availability of material from salvage in connection with the detailed estimate of requirements.

11. CRITICAL SCRAP:

Summary of military or CIA instructions, as applicable to cold or general war situations, governing the collection, utilization, return to the ZI, and transport of materials termed critical to the U.S. economy.

12. CAPTURED ENEMY MATERIEL:

This paragraph will be applicable primarily to general war situations and then only to areas not expected to be under military theater control. It should include summaries of policies concerning the utilization, disposition, technical intelligence, and reporting procedures.

13. LOCAL PROCUREMENT:

With appropriate consideration of differences between cold and general war situations, this paragraph should summarise

policies

Copy 32 of 45 Copies

Approved For Release 2001/03/30 RD RDP80-01065 A000100180035-0

policies governing the extent and control of local procurement and procedures for payment therefor. It should include instructions for estimating local procurement availability as a source for requirements set forth in subordinate plans. Consideration should include such factors as mutual aid agreements, purchases from neutrals, purchases in liberated areas, and requisitioning in occupied area.

14. SPECIAL SUPPLY MISSIONS: (Tasks) (for cold or general war)

Any special instructions or responsibilities concerning assistance to U. S. cooperating services, allied elements or operations, or indigenous elements in liberated or occupied areas. Include summaries of special accounting or reporting procedures applicable.

15. COMBINED COMMANDS AND LOCAL AUTHORITIES: (for cold or general war)

Summaries of instructions, policies, or agreements concerning joint supply actions with other services, with allies, or local authorities.

SECTION III

MATERIEL MAINTENANCE AND MODIFICATION

16. ALL TYPES EXCEPT SHIPS AND AIRCRAFT: (for cold or general war)

Any appropriate guidance concerning arrangements peculiar to this Strategic Plan with respect to handling, including policies and instructions specifying what maintenance, including repair, will be accomplished by base shops in the area and in the ZI. This item may be pertinent in delineation of the need and requirements for logistic facilities.

17. SHIPS:

The seme as Paragraph 16, with the addition of instructions concerning salvage.

18. AIRCRAFT:

The same as Paragraph 17.

SECTION IV
Copy 3 2 of 45 Copies

Approved For Release 2001/03/30 CIA-RDP80-010654000100180035-0

SECTION IV

MEDICAL SERVICES

19. GENERAL: (for cold or general war)

Summary of arrangements desired or intended for the provision of medical services including responsibilities of CIA or military elements for service, hospitalization, evacuation, and laboratory support.

20. EVACUATION POLICIES: (for cold or general war)

Summary of medical evacuation policies and plans which may affect the scheduling, rotation, and requirements for personnel and facilities.

21. BIOLOGICAL AND RADIOLOGICAL INFORMATION: (for cold or general war)

Responsibilities of OPC Area or Station Chiefs, or military commanders, and policies and procedures relating to biological and radiological contamination, and to availability and allocations of specialists, equipment, and facilities.

22. MEDICAL ASSISTANCE TO OTHER AGENCIES OR PERSONS: (for cold or general war)

Policies and instructions concerning medical assistance to agencies or elements outside of OPC.

23. COMBINED COMMANDS:

Applicable primarily to general war, summaries of policies or agreements concerning joint and reciprocal medical service.

SECTION V

TRANSPORTATION

24. RESPONSIBILITIES:

Recognizing the differing conditions of cold and general war, a detailed analysis for this area of responsibilities for operation of transportation of all types, including overseas ports and port and staging areas.

25. LINES OF

Copy 32 of 45 Copies

Approved For Release 2001/03/30 : CIA-RDP80-010654000100180035-0

25. LINES OF COMMUNICATION (LOC's):

With necessary differences for cold and general war, indicate in detail the lines of communication assumed and the responsibility for their maintenance. Indicate the port facilities, capacities, planned expansion, turn-around times, and planned base requirements which may be assumed or relied upon for country level requirements planning. Maps should be included as necessary.

26. CONTROL AND ALLOCATION OF SHIPPING (Air, see and land):

Any appropriate guidance concerning procedures and factors peculiar to the respective cold and general war plans. Such guidance would include summary of authorities or arrangements concerning control of shipping, and of any allocations known to have been established. Detailed estimates of requirements for lift tonnage, personnel spaces, and special and reserve requirements will be prepared as part of the requirements estimates of subordinate plans. After preparation of such estimates, however, this item may especially require consolidation and later attachment as a tab to the Division or Country Strategic Plans.

27. ZI FORTS: (for cold or general war)

The guidance or assumptions, peculiar to this Strategic Plan, which affect the operational and requirements planning for this area. This may be a summary of ZI facilities relied upon to support operations in this area and will depend heavily upon advice, information, and policy received from the Department of Defense.

28. LOCAL AUTHORITIES AND COMBINED COMMANDS: (For cold or general war)

Availability of local facilities, or guidance concerning joint or local arrangements relating to transportation within the area. Such guidance may include policy governing local transportation support, cover, and arrangements for payment in cold or general war, or special arrangements and agreements involving military or other services supporting covert operations.

SECTION VI

Copy 32 of 45 Copies

Approved For Release 2001/03/36 CFA-RDP80-01065 A000100180035-0

SECTION VI

CONSTRUCTION AND BASE DEVELOPMENT

29. BASE DEVELOPMENT PLAN: (for cold or general war)

Elaboration, with respect to this area, of OPC guidance or plans relating to base development. This guidance is the foundation for both the development of the detailed operational plan annex (and its logistic appendices) for area organisation and facilities and for the development of country level requirements. This guidance will include existing or planned arrangements with the Department of Defense for base support.

30. UTILIZATION OF LOCAL RESOURCES: (for cold or general war)

Summary of known local availabilities which may offset base requirements estimates or general policy relating to use of local resources for base construction and operation.

31. ADDITIONAL PROJECTS: (for cold or general war)

Guidance concerning existence of or plans for facility projects outside the basic Plan, and procedures for the development of such projects and estimated requirements therefor.

32. COMBINED COMMANDS: (for cold or general war)

Guidance concerning joint facilities arrangements or base support agreements, including arrangements with the Department of Defense concerning construction, occupation, operation, and development of common bases.

33. CIVIL RESPONSIBILITIES: (for cold or general war)

Guidance concerning responsibility for civil authority functions which may impose organizational or logistic requirements.

SECTION VII

PERSONNEL

34. POLICIES: (for cold or general war)

Recital of or reference to area personnel policies which may affect operational or personnel requirements planning.

This will

Approved For Release 2001/03/3@@MR-RDP80-010654000100180035-0

This will include CTA or military policies governing buildup and allocation of personnel, or setting minimum physical or other standards which may limit the availability of personnel.

35. SCHEDULING: (for cold or general war)

Summary and allocation of personnel capability in accordance with the guidance of superior plans. Prescription of priorities of areas, bases and stations which will control the estimated requirements and phasing for types of units or for individuals to be shipped.

36. REPLACEMENT POLICIES: (for cold or general war)

Recital or reference concerning erea rotation and replacement policies and plans which may affect the estimate and phasing of personnel requirements.

37. UTILIZATION OF SPECIALISTS AND SCARCE CATEGORIES: (for cold or general war)

Specification of personnel categories in which availability will be limited, and guidance concerning such scarce skills and the accommodating action to be taken.

38. UTILIZATION OF U. S. MILITARY, U. S. CIVILIAN, AND HON-MILITARY OR CIVILIANS: (for cold or general war)

Area guidance concerning the use of such categories of personnel, including such factors as limitations on use of U. S. military in cold war operations, or policy concerning use of indigenous personnel or defectors, etc.

39. EVACUEES AND DEFECTORS: (for cold or general war)

Area policies concerning the handling of evacuoes and defectors. Guidance for country level estimate of the evacuee and defector load as an activity for which requirements must be estimated.

40. POLICIES AND PROVOST MARSHAL FUNCTIONS: (for cold or general war)

Guidance concerning the extent of responsibility for such functions, for their exercise where present, and for the extent of requirements therefor.

41. MORALE, RECREATION, AND WELFARE: (for cold or general war)

Summary concerning responsibilities, policies, plans, or procedures which may limit or affect operational or personnel

requirements

Copy32-of45Copies

Approved For Release 2001/03/30sector RDP80-01065A000100180035-0

requirements planning. This will include plans for or allocation of facilities and materiel, procurement, storage, and personnel for such activities, and policy or agreements concerning relationships with other governmental or non-governmental agencies.

42. DECORATIONS AND AWARDS:

Any appropriate area guidance.

SECTION VIII

ADMINISTRATIVE NANAGEMENT

43. FINANCE:

- a. COLD WAR: Special instructions concerning availability and use of foreign currencies, and for estimating requirements therefor. Any other special instructions concerning property accountability or financial administration which may limit operational planning or affect the computation of logistic requirements. Also, special instructions not covered by general OPC procedures or policies with respect to pricing of requirements for budget purposes.
- b. GENERAL WAR: Same as for cold war plus, if appropriate, summaries of Department of Defense policies or instructions which may apply on the following:
 - (1) Currency and Credit Control: Delineation of kinds and types of currencies to be used in overseas areas, procedures to be followed in its procurement or distribution, rates at which conversion will be made, policies governing U. S. spending as it affects indigenous economies, and the controls to be exercised by area commanders, including control procedures for the limitation of transfer of currency or credits to the U. S.
 - (2) Pay: Policies and procedures for each area.
 - (3) Inspection and Audit: Policies and procedures concerning control by theater commanders.

44. CLAIME

Copy32of 45Copies

Approved For Releas 2001/03/30 stoler RDP80-01065 A000100180035-0

44. CLAIMS:

With respect to cold war and general war, as separately appropriate, give any appropriate local instruction for estimating claims liabilities as a requirement or concerning procedures for handling claims. This may include delineation of CIA or theater commander responsibilities, or, to any extent not covered by general CIA or Department of Defense instructions, the procedures for receiving, investigating, approving, or forwarding to the U. S. for approval in cases of claims of U. S. personnel or of foreign governments or nationals against the CIA or other elements of the U. S. Government.

45. MAIL AND COURTER SERVICES: (for cold or general war)

The details of local facilities and arrangements which may affect administrative planning, operational planning, or estimates of requirements. These may include citation or summary of applicable general policies, including special security requirements, or including joint or supporting arrangements with other U.S. or foreign organizations.

46. LEND-LEASE AND RECIPROCAL AID (Mutual Aid): (for cold or general war)

Summaries of policies or agreements involving the area, guidance for estimating lend-lease or reciprocal aid requirements to any extent not provided for by preceding paragraphs concerning supply, facilities, services, or personnel, and, if appropriate, any special instructions concerning fiscal control or accounting involving lend-lease activities.

47. CIVIL AFFAIRS AND MILITARY GOVERNMENT: (primarily for general war)

Summaries of known responsibilities to be provided for, if any, and guidance concerning the estimate of requirements for their execution.

48. REPORTS: (for cold and general war)

Area supplementation of general reporting requirements, as appropriate.

SECTION IX

Copy 32 of 45 Copies

Approved For Release 2001/03/30 550 P80-01065 A000100180035-0

SECTION IX

MILITARY UNIT OPERATIONAL SUPPORT

49. GENERAL: (primarily for general war, but to be covered for cold war if applicable)

Summary of policies, arrangements, or availabilities generally affecting the estimated requirements for this purpose.

- 50, ARMY:
- 51. NAVY:
- 52. MARINE CORPS:
- 53. USAF:
- 54. COAST GUARD:
- 55. FOREIGN:

Respective agreements or

known availabilities.

SECTION X

IMPLEMENTATION

56. SUBORDINATE PLANNING: (for cold or general war)

Any appropriate guidance generally affecting subordinate administrative and logistic planning.

57. OPERATIONAL PHASING OR ACTION: (for cold or general war)

Any appropriate summaries of operational phasing or other aspects of planned operational action, not covered in Parts One or Two, which may affect or guide subordinate administrative and logistic planning.

58. ACTIVATION OF LOGISTIC PLANNING: (for cold or general war)

Guidance concerning the type, degree, and phasing of administrative and logistic action expected under this Plan.

TAB 2

EXPLANATION OF PART THREE

OF THE OPC STRATEGIC PLAN

- 1. General Purpose of Part Three of the OPC Strategic Plan: To provide guidance concerning administrative and logistic policies and resources as a basis for drafting division and country plans. Ideally, this paper should contain all the information, plans, and resources limits and allocations which pertain specifically to the parent OPC Strategic Plan involved.
- 2. Current Draft: For convenience in handling, TS Draft 60464, a 19 June 1951 draft, is separately circulated with this file.
- 3. Format: The format will be the basic format given in Tab 1, but with selection only of paragraph headings which are pertinent to the individual document. It should be noted that the current draft circulated with this memorandum for comment contains only 18 of the possible 58 paragraphs. Others may be added in later revisions. Concerning the question posed in Tab 1, note that in this draft paragraphs are numbered consecutively disregarding the numbering of the basic format.
- 4. Comment on the Draft of 19 June 1951: The current draft is not complete, lacking both the coverage of subjects and the firmness of guidance. Completeness is not presently attainable, however, since we do not have the necessary policy decisions, resources information, or support commitments which are required. Consequently, this draft consists almost entirely of assumptions which will have to be confirmed or modified as possible one by one. Considering the inadequacy of information contained, this draft may seem unduly elaborate. The reasons for this form are:
 - a. To use a form, patterned closely after the standard JCS format for a logistic plan, and to use it consistently at all planning levels.
 - b. To make the current draft a record of the major questions which must be enswered outside of OPC.
 - c. To record the maximum information or guidance available on major subjects, even if recognized as incomplete and inadequate.
 - d. To instruct what assumptions will be made for present planning purposes on those matters on which information is needed but is not available.

5. Paragraph Selection

Copy 3 2 of 45 Copies

SECRET Copy 32 of 4

Approved For Releas 2001/03/30 RDP80-01065 A000100180035-0

5. Paragraph Selection: The following paragraphs have been selected from the basic format in the current draft. Numbers in () are the consecutive numbering in this draft. Open numbers are the paragraphs of the basic format (Tab 1) which have been included:

1	(7)8	(13) 35
2	(8) 10-13	(13) 35 (14) 36
3	(8) 10-13 (9) 19 (10) 24-26	(15) 43-48
4	(10) 24-26	(16) 49
(5) 6 (6) 7	(11) 29	(16) 49 (17) 56 (18) 58
(6) 7	(12) 34	(18) 58

- 6. Cold War/General War Application: The current draft intermingles cold war and general war factors. Increasing information for subsequent drafts may require separation.
- 7. Amplification: All staffs and divisions are invited to propose additional paragraphs listed in Tab 1 but not included in the current draft, or to point up questions on which the divisions need guidance or information.

Approved For Release 2001/03/30 SCRATRDP80-010654000100180035-0

TAB 3

EXPLANATION OF PART THREE OF DIVISION PLANS

- 1. General Purpose of Part Three of Division Plans: The main body of Part Three of Division Plans will be guidance only, to control and assist subordinate planning. Any specific requirements information will be added in tabs as described in Paragraph 3 below. Part Three itself is a vehicle through which divisions refine or adapt the general guidance of Part Three of the OFC Plan to the needs of the specific area, and add their own area policy decisions and plans as necessary to control and assist country planning.
- 2. Format: The general format given in Tab 1 is selectively applicable. Each division will make its (wn paragraph selections as appropriate for the individual plan. Since content of paragraph selection may differ sharply for cold and general war, this paper will be prepared separately for cold war and for general war, but using cross-reference rather than repetition when the same guidance applies.
- 3. Paragraph Selection: In all protability, paragraph selections for the first drafts of this paper will not include more than paragraphs covered in the draft circulating here as Nab 2. (Part Three of the OFC Plan). To the extent that further paragraphs seem applicable and necessary at the present time, the divisions will include such paragraphs with sufficient statements of assumptions or questions to pose the need for OFC guidance.
 - 3. Tabs: Tabs may be added to this paper as follows:
 - a. At the time the main body of Part Three of Division Plans is drafted, prior to the development of operational plan annexes and logistic appendices thereto, it may be useful or necessary to record general estimates of major categories of requirements. Such predictive estimates, for the purposes both of preliminary information to higher achalons and of assistance and guidance to subordinate planning, will be set up as tabs.
 - b. After subordinate operational annexes and logistic appendices have been completed, including the detailed computations of administrative and logistic requirements, summaries and totals of such computations may be substituted in place of the preliminary estimates provided for under Paragraph a. above.
 - c. These tabs will match the tabs in subordinate documents in which detailed requirements are estimated.

Copy 32 of 45 Copies

TAB 4

EXPLANATION OF THE LOGISTIC APPENDICES

TO DIVISION OPERATIONAL PLAN ANNEXES

- 1. Foundation: Operational Plan Annexes to Division Plans will be prepared for two types of area missions or tasks. These types are:
 - a. The establishment and maintenance of the overhead organization for the area, including area headquarters, country stations, and logistic facilities serving and/or located within the area; and
 - b. Program missions which are executed on an area-wide basis above the command level of country stations.
- 2. General Purpose of Logistic Appendices to Division Operational Plan Annexes: These documents, or more specifically a series of tabs attached thereto, will be the points at which detailed logistic requirements will be estimated. Since each operational plan annex will relate to one major divisional task, this estimate of requirements by tasks is insisted upon for two reasons:
 - a. To provide the foundation from which OPC funds allocations may be made by such tasks, rather than by more specific projects as at present.
 - b. Later feasibility tests of requirements estimates may require projected missions and tasks to be cut back because of insufficient resources. Since missions and tasks are the basis upon which priority ratings will be indicated in the various plans, it is necessary that requirements be so grouped that the same priorities apply. Only on this basis can appropriate cutbacks be determined without complete recomputation of initial requirements estimates.
- 3. Format: The basic format of Tab 1 will be the foundation for this paper, using the same sectionalization (I, II, etc.), with selection only of such paragraph headings as appropriate for the purpose. However, it is recognized that detailed guidance will not be necessary in this paper and the main body of the paper will usually be only a brief allocation of resources and an index of the tabs in which the detailed requirements estimates are computed. A list of the probable tabs for such requirements estimates purposes is set forth in Paragraph 5 below.

4. Relation

Copy 201/5 Copies

- Approved For Release 2001/03/30 : CIA-RDP80-01065A000100180035-0

- 4. Relation between Individual Project Requirements and Requirements for Operational Plan Annexes: It is assumed that the major task set forth in any operational plan annex may be executed through one or more subordinate projects. In many cases, each such projects will be one of the various functional activities which contribute to the main task. The question will arise, therefore, whether the logistic requirements for one operational plan annex will be computed and shown separately by projects or as consolidations for the whole operational plan involved. The choice between these two approaches is optional with the line divisions. Whether requirements are shown by project or by consolidated totals for the operational plan, these appendices will be the source from which tabulating cards are punched and the remaining mechanical treatment of such requirements is carried forward.
- 5. Tentative List of Tabs Setting Forth the Detailed Estimates of Requirements: By operational plan annex, or by project with consolidations by operational plan annex:

Tab 1 -- Organisational Structure

Tab 2 -- Operational Personnel

Tab 3 -- Program and Support Personnel

Tab 4 -- Program Materiel (including communications)

Tab 5 -- Administrative Materiel

Tab 6 -- Transportation

Tab 7 -- Facilities (Supply, Training, Medical, etc.)

Tab 8 -- Other Services, if any

Tab 9 -- Military Unit Operational Support

Tab 10 -- Budget Summary

TAB 5

PART THREE OF COUNTRY PLANS

- 1. General Purpose of Part Three of Country Plans: The main body of Part Three of Country Plans will be guidance only, to control and assist in the preparation of country operational plan annexes and their logistic appendices. Any requirements information specifically necessary in this document will be set up as general estimates or summaries in the same way as for Part Three of Division Plans (Tab 3).
- 2. Format: The same as for Part Three of Division Plans, as explained in Tab 3, with any necessary adaptation for the country level purpose. Part Three of Country Plans will also be prepared separately for cold war and for general war.

TAB 6

EXPLANATION OF THE LOGISTIC APPENDICES

TO COUNTRY OPERATIONAL PLAY ANDEXES

- Country Operational Plan Annexes: For each major task set forth in the Country Plan, a separate operational plan annex will be prepared. The logistic appendix for each of these will set forth detailed estimates of requirements for the same reasons and in the same manner as specified in Tab 4 concerning logistic appendices to division operational plan annexes.
- 2. Format: The same as for logistic appendices to division operational plan annexes, including the detailed tabs for development of requirements estimates.

Copy32of 45Copies

Approved For Release 2001/03/30 : CIA-RDP80-01065A000100180035-0

DCAL/EHDeL/rml

30 June 1951

```
Distribution:
      1 of 45 - WE
      2 of 45 - WE
      3 of 45 - WE
4 of 45 - WE
      5 of 45 - WE
6 of 45 - WE
      7 of 45 - EE
      8 of 45 - EE
      9 of 45 - EE
     10 of 45 - EE
     11 of 45 - EE
     12 of 45 - EE
    13 of 45 - NE
    14 of 45 - NE
    15 of 45 - NE
    16 of 45 - NE
    17 of 45 - NE
    18 of 45 - NE
    19 of 45 - FE
    20 of 45 - FE
    21 of 45 - FE
    22 of 45 - FE
    23 of 45 - FE
    24 of 45 - FE
    25 of 45 - LA
    26 of 45 - LA
    27 of 45 - LA
    28 of 45 - LA
    29 of 45 - LA
    30 of 45 - LA
    31 of 45 - SP
    32 of 45 - SP
    33 of 45 - CPO
                                         25X1A
    34 of 45 -
    35 of 45 - CPL
    36 of 45 - CPL
    37 of 45 - CPL
    38 of 45
    39 of 45
                                            25X1A
    40 of 45
    41 of 45
    42 of 45
   43 of 45 - CAL
    44 of 45 - CAL
                                       25X1A
   45 of 45
```

Copy 3)of 45 Copies

Approved For Release 2001/03/30 : \$500 DP80-010654000100180035-0

ROUTING AND RECORD SHEET

INSTRUCTIONS: Officer designations should be used in the "TO" column. Under each comment a line should be drawn across sheet and each comment numbered to correspond with the number in the "TO" column. Each officer should initial (check mark insufficient) before further routing. This Routing and Record Sheet should be returned to Registry.

7) (0.1				NO.	
DCAL			DATE		
то	ROOM NO	DATE REC'D FWD'D	OFFICER'S INITIALS	COMMENTS	
- 5 P		Suly	H9F	COPY 32 OF 45 Coples	
				is to be used in conjunction with this mems.	
				is to be used in	
			i 	eorguncher with	
				This mems.	
				Ost has copy - 31445 a	
				, , , , , , , , , , , , , , , , , , ,	
				•	
Approved					